Sacramento County American Rescue Plan Act - State and Local Fiscal Recovery Fund Phase One Funding Allocation Additional Projects

Strategic Investment: Housing and Homelessness

1. Project Name: Water Delivery for Encampments

Strategic Investment: Housing and Homelessness

Department: Health Services

Total Project Cost: \$150,000

ARPA Funding: \$150,000

FY 2021-22 Budget: \$150,000

Additional Staff Required: none

Project Description: Distribution of drinking water to our unhoused community members in encampments began in the summer of 2021 with the use of one time COVID related Public Health funds. The need has continued as the pandemic and its impacts to the homeless community have been ongoing. Drinking water is increasingly harder to access, more expensive and also promotes the health of this population. This project would partner with a local outreach group to collect and distribute approximately 12 pallets of water weekly, along with garbage bags, to a centralized day center (Loaves and Fishes) and up to 10 encampment sites throughout the County through June, 2022. Simultaneously with this program, County staff are assessing the on-going needs for sanitation and water delivery into encampments, including what services other cities and non-profits are providing. It is anticipated that on-going sanitation and water delivery services will be folded into the County's broader encampment strategy.

2. Project Name: Mather Community Campus Master Plan

Strategic Investment: Housing and Homelessness

Department: General Services

Total Project Cost: \$249,900

ARPA Funding: \$249,900

FY 2021-22 Budget: \$200,000

Additional Staff Required: none

Project Description: Mather Community Campus (MCC) supports a variety of critical program and services supporting those experiencing homelessness throughout the County. However, the facilities at the MCC have some physical needs that require on-going costly investments just to sustain current operations. The Board of Supervisors requested the County staff do a complete analysis of the MCC site and buildings, and develop a master plan that provides development and cost recommendations for either repair of the existing facility footprint or re-building new facilities on the MCC footprint.

3. Project Name: American River Parkway Sheltering Supports

Strategic Investment: Housing and Homelessness

Department: Human Assistance

Total Project Cost: \$2,457,000

ARPA Funding: \$2,457,000

FY 2021-22 Budget: \$151,200

Additional Staff Required: none

Project Description: On February 15, the Board of Supervisors retroactively approved an application to the California Interagency Council on Homelessness for funding from the Encampment Resolution Fund. The funds were to, in part, fund 60 beds of shelter at the Salvation Army Center of Hope and associated supportive services for people living unsheltered on the American River Parkway, and in

coordination with the recently expanded Parkway Encampment Response Team. Unfortunately, on February 24, 2022, staff learned that Sacramento County was not successful in this round of funding. To ensure that we can still use these shelter beds for sheltering options for those living unsheltered on the lower American River Parkway, staff is requesting ARPA funds to support the shelter operations from May 1, 2022 through December 31, 2024 (31) months). These beds will be tied to the Parkway Navigation team, and will be prioritized for those exiting the portion of the Parkway between Interstate 5 and Highway 160. The Salvation Army will provide 24/7 staffing, food, laundry, case management and re-housing supports for up to 60 adults. With the additional services from the Parkway navigation teams (including one-time housing funding) and coordination with behavioral health access clinicians, it is anticipated that the beds can turn over up to three times annually, allowing 180 people to be safely sheltered as they exit homelessness.

4. Project Name: Coordinated Access System Enhancement

Strategic Investment: Housing and Homelessness

Department: Human Assistance

Total Project Cost: \$12,456,000

ARPA Funding: \$3,000,000

FY 2021-22 Budget: \$0

Additional Staff Required: none

Project Description: Sacramento's homeless crisis response system, supported by the Continuum of Care (CoC), encompasses the universe of homeless assistance programs intended to assist people experiencing literal homelessness and those who are imminently facing literal homelessness. System-wide evaluations conducted over the last two years identify key critical system gaps specific to accessing prevention and homeless assistance, coordination between providers, the availability of prevention and homeless assistance (shelter, rehousing assistance, etc.), and provider effectiveness helping people quickly avoid or resolve their housing crisis. Sacramento Steps Forward (SSF), the lead applicant for the CoC is leading a community

effort to begin to improve this system, which involves two inter-related, but distinct features:

- 1. Coordinated access to initial crisis response, prevention, and homeless assistance ("front-door" access), with a focus on immediate housing problem-solving and diversion to avoid homelessness or otherwise facilitate coordinated access to available shelter and other homeless assistance.
- 2. Coordinated access to rehousing assistance ("back door" access), with a focus coordinated and standardized rehousing assessment and access to rehousing assistance, including one-time housing search/move-in assistance, Rapid Rehousing, and Permanent Supportive Housing.

This proposal focuses exclusively on the "front door" portions of the system, but recognizes, that, for the system to truly serve to support people in <u>exiting</u> homelessness, similar efforts and investments must be made to increase housing outcomes, especially within the community's sheltering system.

Over three years, SSF, in partnership with 211, will greatly expand the Coordinated Access System (CAS), funding positions for increased coverage at 211 (serving as the centralized "front door"), increased data and analytical capacity, and new community field-based support positions to sustain contact with people calling for crisis services who are not connected to an existing community based outreach program. The success of this effort will, in part, be dependent on all community sheltering and housing programs participation in both the front door and back door aspects of this project.

Funding Approach

Sacramento Steps Forward (SSF) has developed a full three year budget of \$12,455,819 and, thus far, secured approximately half of the necessary funding. If the County approves the requested \$3 million, this will increase to 73%, with remaining funding to be recommended from future CoC HHAP funding and requests to be made to the Cities of Citrus Heights, Elk Grove, Folsom, Rancho Cordova, and Sacramento. The current funding commitments and gaps are detailed below:

Total Project Cost	\$12,456,000	
Funding Commitments to Date		
Rapid Access Program (existing program)	\$2,038,031	
CoC HHAP Funding	\$3,069,715	
City of Sacramento	\$1,000,000	
Total Commitments to Date	\$6,107,746	

Funding Request of County	\$3,000,000
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Balance of Funding Required	\$3,348,254
To be requested from smaller cities and future	\$1,348,254
CoC funding	
To be requested from City of Sacramento	\$2,000,000

The County's commitment is intended to be spent evenly over three years. In the case that the other cities are not able to make the full commitment requested, staff will return to the Board with a modified scope of work that reflects the funding commitment available. As some of the city commitments may be dependent on annual budget allocations, the County contract with SSF will reflect a scope that aligns with funding available for that fiscal year, if less than the full annual amount requested has been committed.